

Shell energy scenarios to 2050

An era of revolutionary change

Steven Fries

Chief Economist, Shell International B.V.

Challenges in the Transition to a Low Carbon Economy

University of Warwick, 13 July 2009

energy

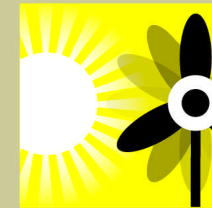
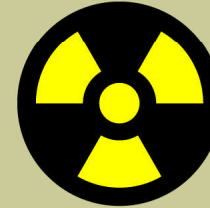


Disclaimer statement

This presentation contains forward-looking statements concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as "anticipate", "believe", "could", "estimate", "expect", "intend", "may", "plan", "objectives", "outlook", "probably", "project", "will", "seek", "target", "risks", "goals", "should" and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentations, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for the Group's products; (c) currency fluctuations; (d) drilling and production results; (e) reserve estimates; (f) loss of market and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, fiscal and regulatory developments including potential litigation and regulatory effects arising from recategorisation of reserves; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; and (m) changes in trading conditions. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional factors that may affect future results are contained in Royal Dutch Shell's 20-F for the year ended December 31, 2007 (available at www.shell.com/investor and www.sec.gov). These factors also should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, 13 July 2009. Neither Royal Dutch Shell nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.

The energy system today sets the context for the future

Oil 34% Gas 21% Coal 25% Biomass 10% Nuclear 6% Renewables 4%



Mobility
27%



Agriculture, industry, services
46%



Residential
27%

Three Hard Truths

- **Surging energy demand**
- **Supply will struggle to keep pace**
- **Environmental stresses are increasing**

Fundamental drivers to 2050

- World population will rise to 9 billion
- Five fold increase in real GDP
- Doubling of energy use
- Fossil fuels plateau in 2020s
- Need huge renewables growth
- Hard truths are inevitable

Shell energy scenarios help us to imagine alternative futures

A world of energy security and reactive change

Demography



Demand



Environment



Choices



Resources



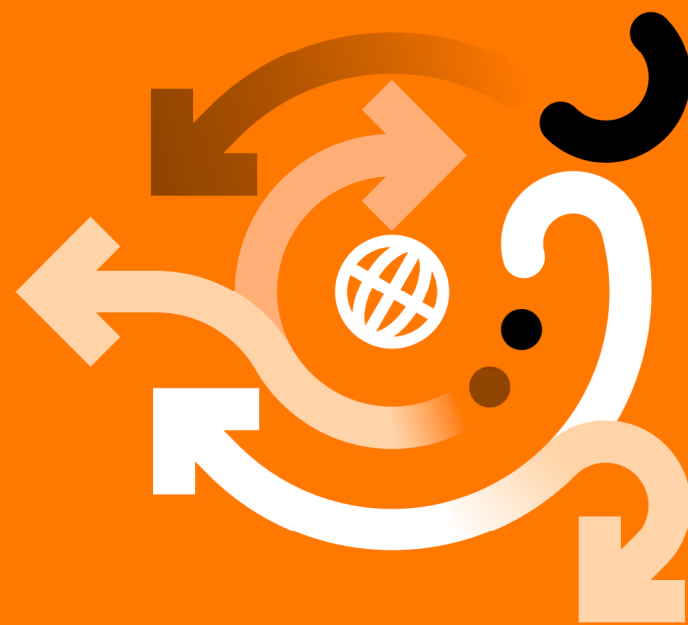
Technology



BLUEPRINTS

SCRAMBLE

A world of emerging coalitions and accelerated change



SCRAMBLE

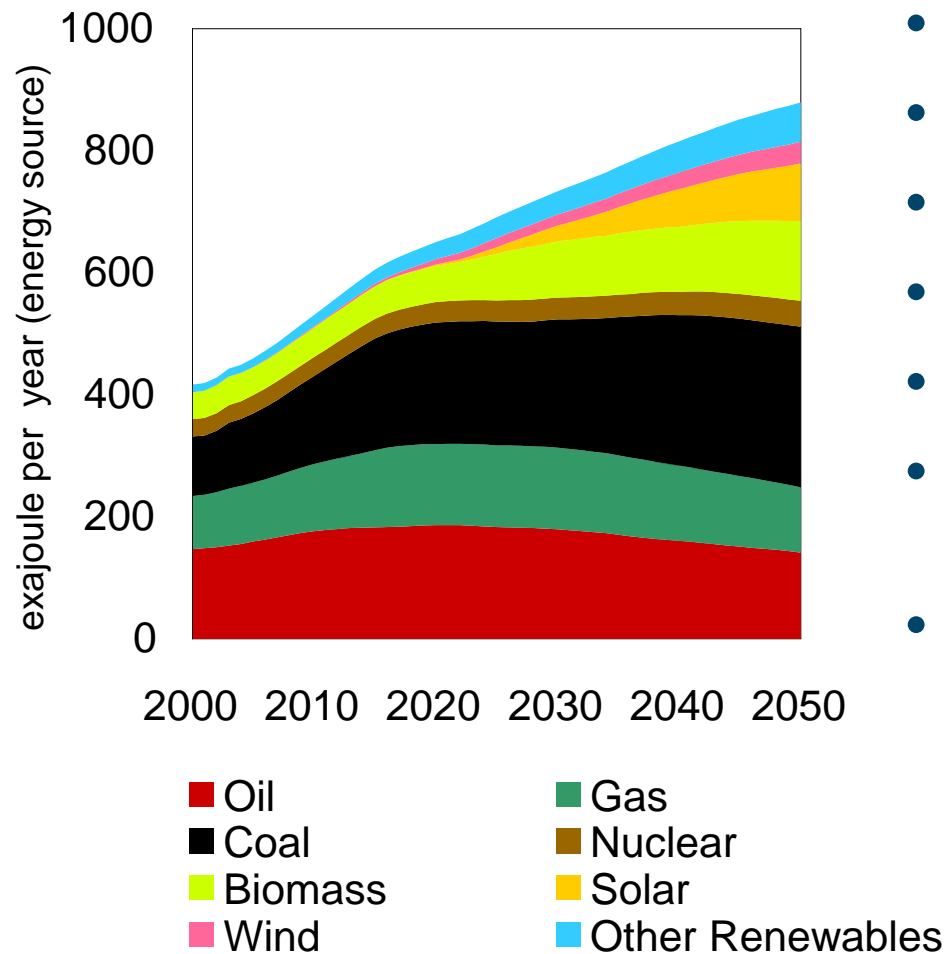
Scramble - Security of supply and fear of losing economic growth



What this means for energy

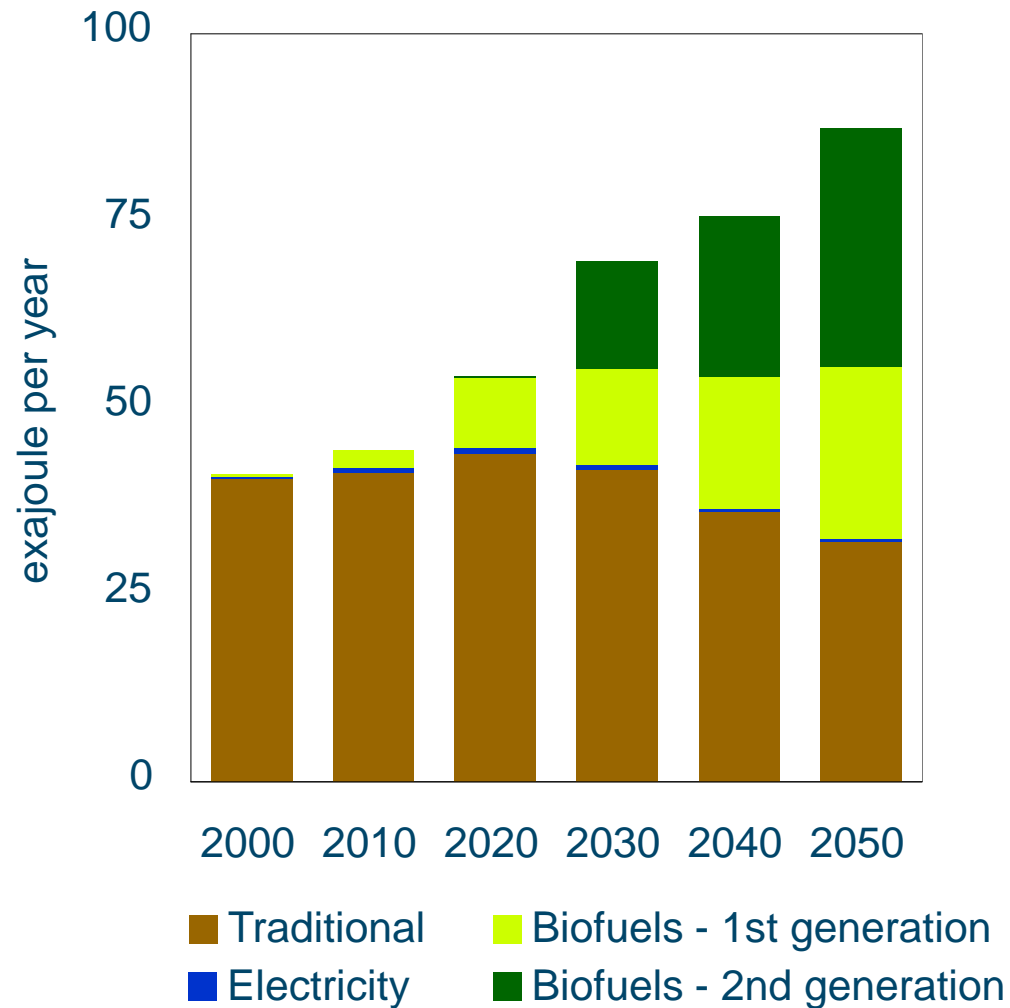


Total primary energy supply/demand



- Focus on existing infrastructure
- Sequential responses to hard truths
- Flight to coal, then biofuels
- Volatile energy prices
- Renewables forced in by mandates
- Eventual governments turn to efficiency measures
- Knee-jerk reactions to climate events
 - But no effective carbon pricing
 - Focus on adaptation

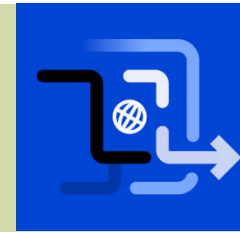
Scramble - Biomass diversifies liquid fuel mix





BLUEPRINTS

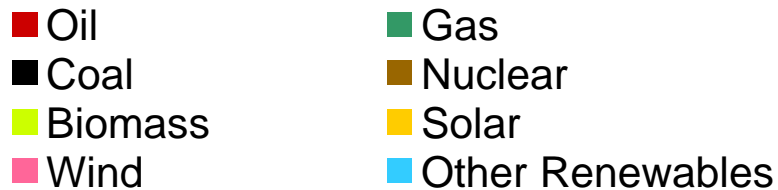
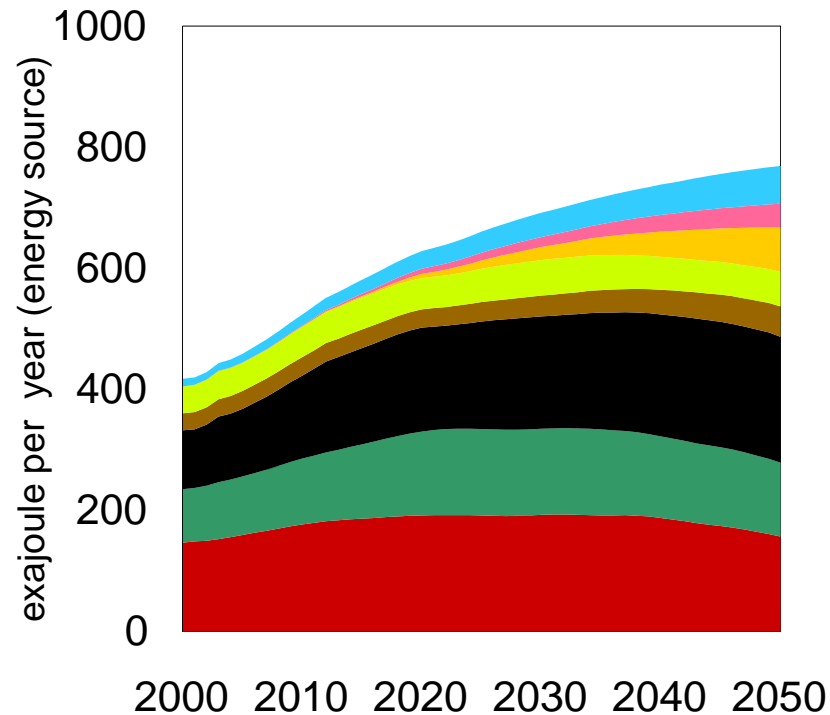
Blueprints - energy security and sustainability



What this means for energy

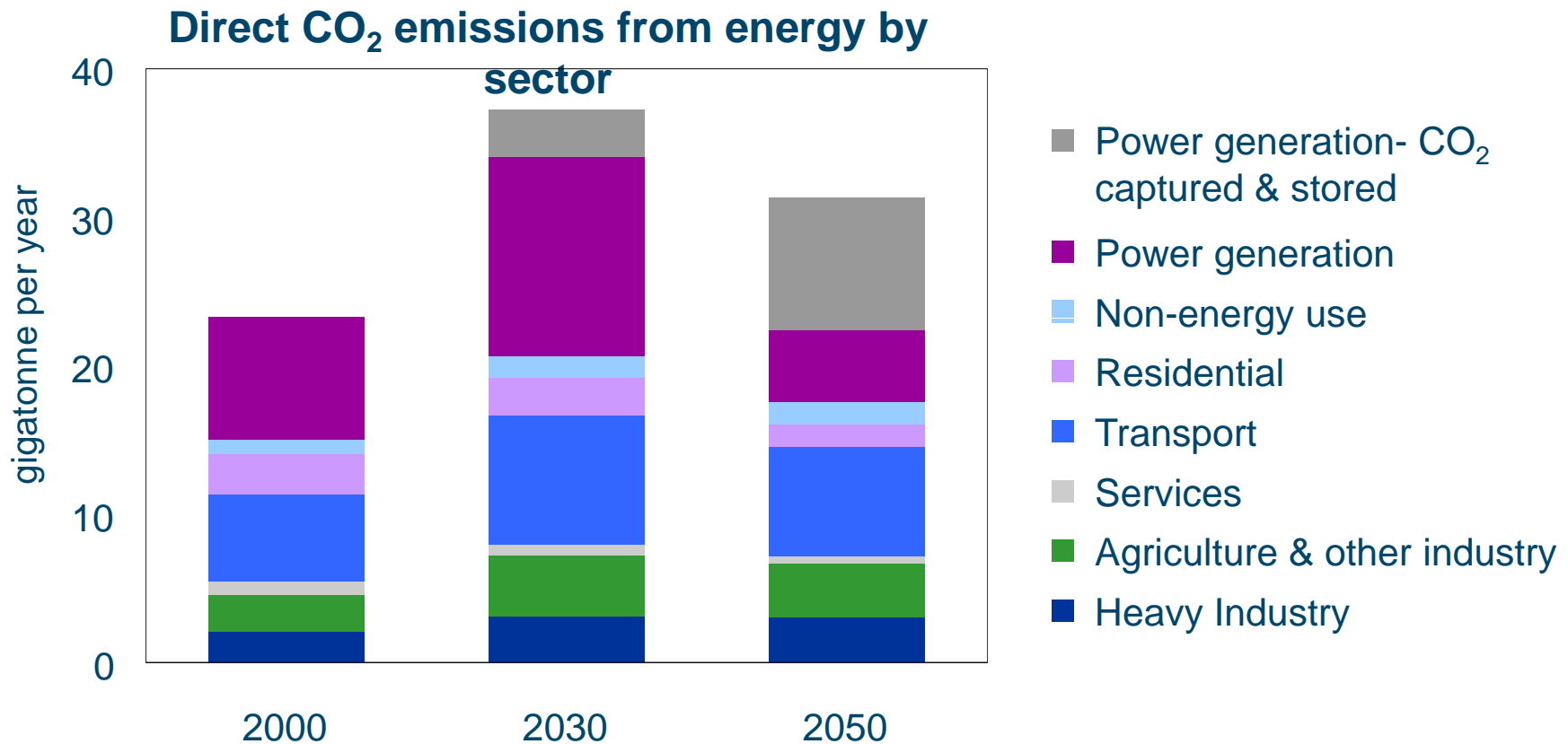


Total primary energy supply/demand



- Broader anticipation of challenges
- Critical mass of parallel responses to hard truths
- Effective carbon pricing established early
- Aggressive efficiency standards
- Growth shifts to electrification
- New infrastructure develops
- CCS emerges after 2020

Blueprints – CO₂ capture and storage abates ~30% of total emissions by 2050

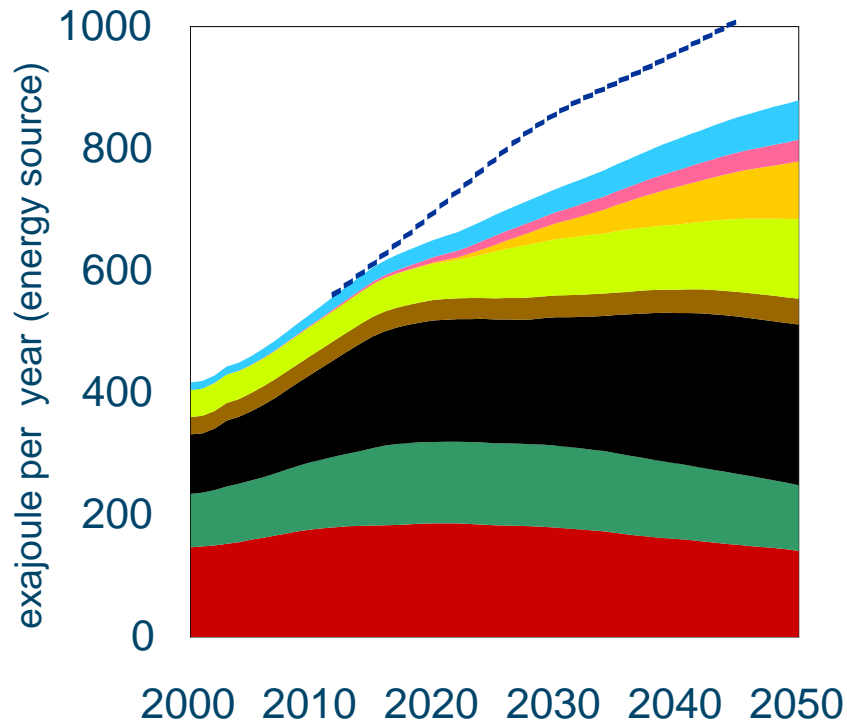


Source: Shell International BV and Energy Balances of OECD and Non-OECD Countries©OECD/IEA 2006

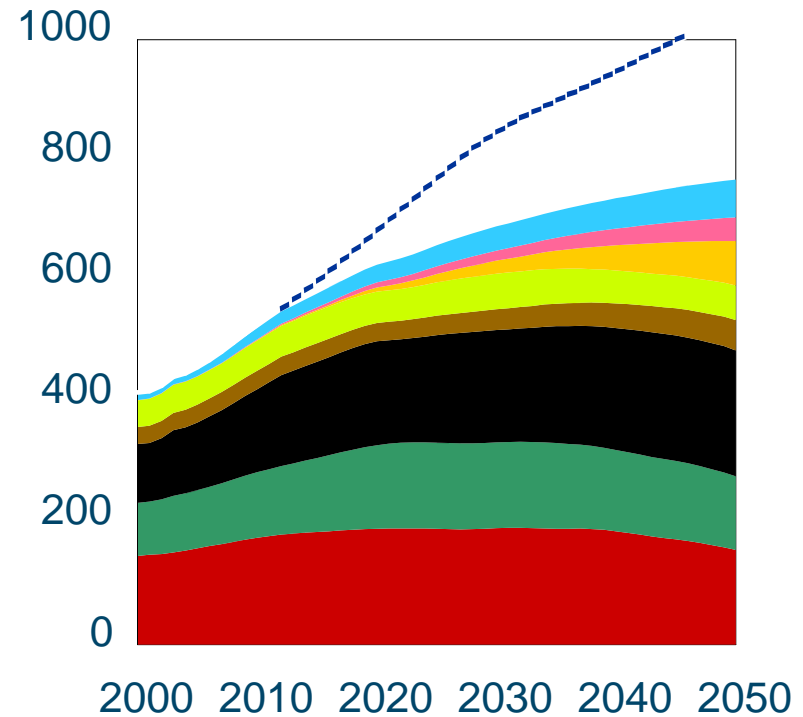
Comparing the scenarios' energy mix



Scramble



Blueprints



Oil Gas Coal Nuclear Biomass Solar Wind Other Renewables

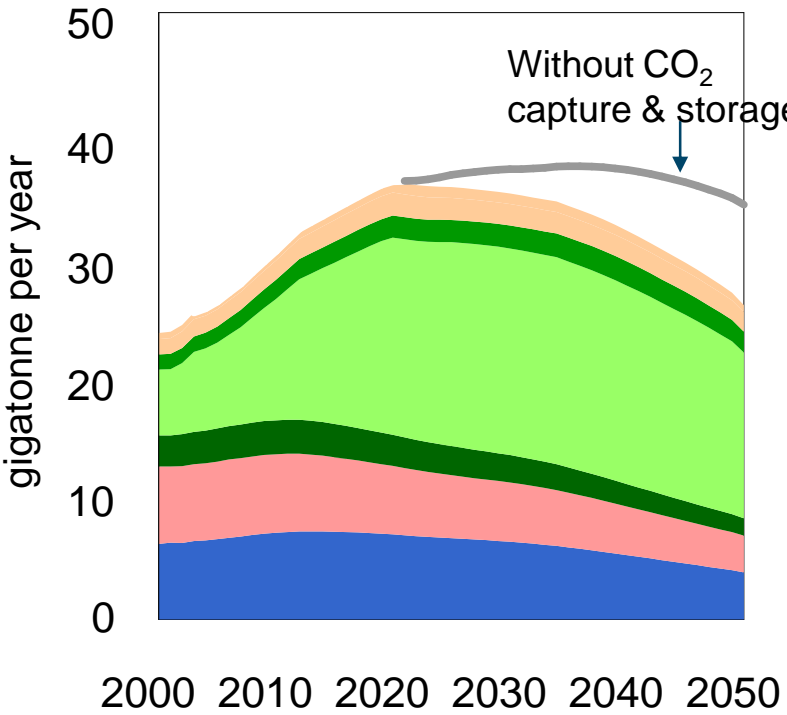
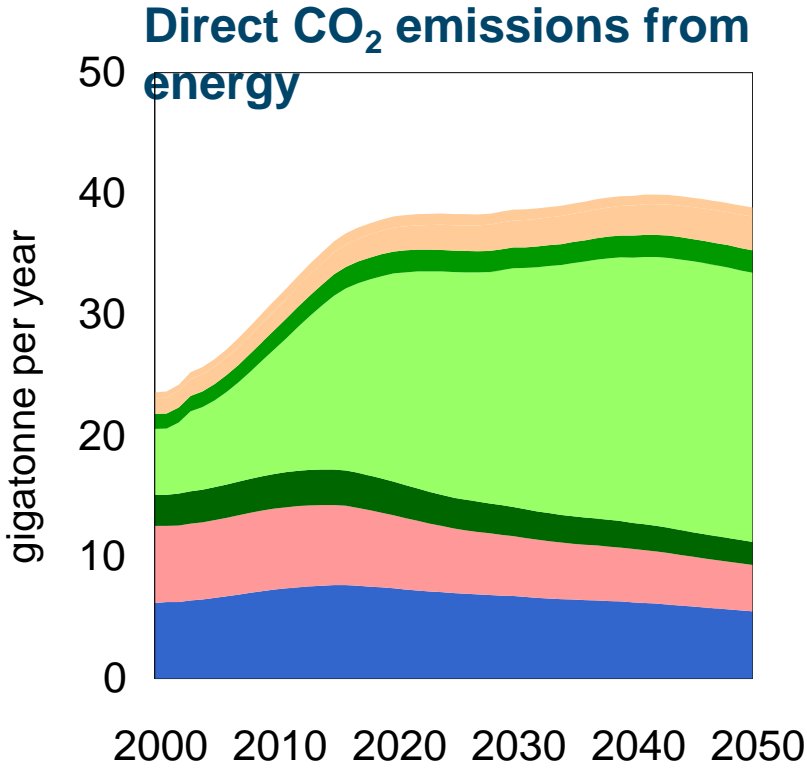
Implications for direct CO₂ emissions from energy



Scramble - Late reactions

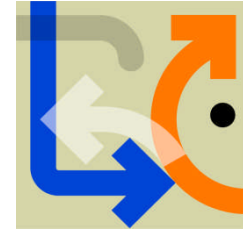


Blueprints - Early actions



- North America
- Asia & Oceania - Developing
- Middle East & Africa
- Europe
- Asia & Oceania - Developed
- Latin America

Source: Shell International BV and Energy Balances of OECD and Non-OECD Countries©OECD/IEA 2006



What have we learned?

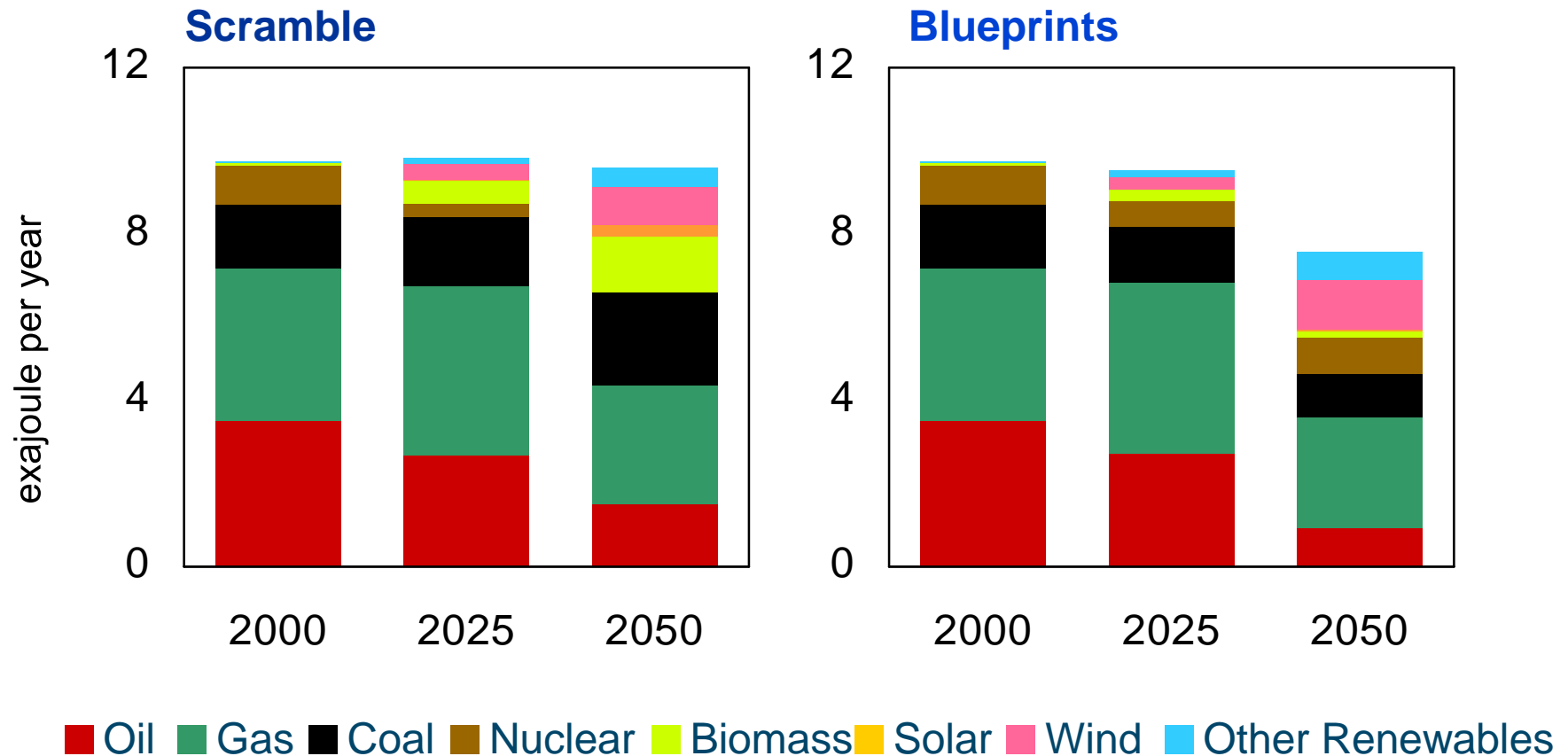
- The three hard truths are **very** hard
- Transition is both inevitable and necessary
- Technology plays a major role, but no silver bullets
- Political and regulatory choices are pivotal
- The next 5 years are critical

Tackling all three hard truths **TOGETHER** is essential for a sustainable future



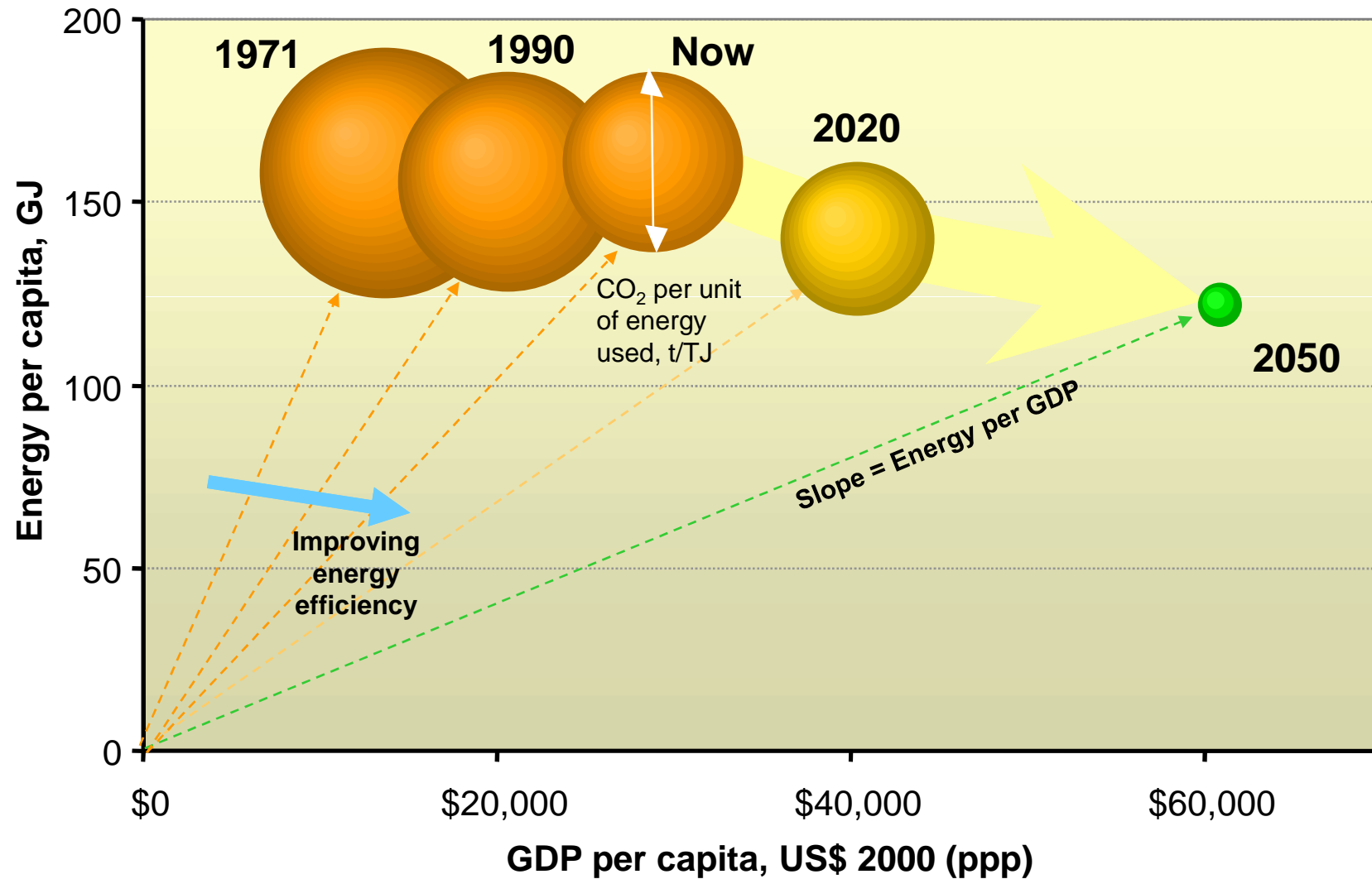
UK scenarios have lower demand than business as usual, Blueprints ~ 33% less

UK – primary energy demand by source



Pathways to 2050 for the UK (illustrative)

Sharp declines needed in both energy/GDP and CO₂/ energy



Things to do over the next 4000 days

- Five large-scale (1 GW) coal fired power stations with carbon dioxide capture and storage
- Maintain nuclear and add one net power station
- Build 20 “London Array” scale wind farms
- Swap most of the vehicle fleet for high efficiency (like the Toyota Prius) models
- 10% of vehicle fuel from bio-alternatives
- Half-million “electric” cars on the road
- Reduce total residential energy use by 10%

What is Shell doing?

- Increasing our own efficiency
- Helping our customers use less energy and emit less CO₂
 - Shell Fuel Economy Formula
 - Save more than fuel campaign
- R&D into efficient technologies and cross-industry collaboration
 - Shell Global Solutions energy management programmes
 - Shell Eco-marathon
- Establishing capability in Carbon Capture and Storage
- Aggressively developing low CO₂ sources of energy
- Working with governments for more effective CO₂ regulation

Shell advocates CO₂ regulation

We ask governments to lead in regulating:

- Cap and trade CO₂ market
- Incentives for CO₂ Capture and Storage
- Targets for renewables sources of electric power
- Transport sector measures
- Building and appliances efficiency standards