



# Global Supply Chains in a Post-Brexit Era

8 May 2018, The Slate, University of Warwick

# Welcome

"A recent survey by Pinsent Masons identified that whilst Brexit has been well considered at board level, the practical implications, particularly to the supply chain have more limited consideration.

The aim of the Global Supply Chain Debate 2018, is to provide an opportunity for organisations to systematically consider implications of Brexit to their supply chains. This interactive event is designed to enable you to:

- Reflect on a unique range of expert perspectives on the (planning and orchestration, procurement, manufacturing, logistics and support chains).
- Consider in more detail the supply chain implications of a set of Brexit scenarios developed by Pinsent Masons
- Identify critical supply chain issues and question an expert panel as to how these issues may be addressed
- Create a network and community of business professionals with an interest in future proofing their business against the alternative futures Brexit may present.

Be part of the debate today, and help ensure your organisation's preparedness for Brexit, whichever scenario may present."

# Useful information

### **M**ireless access

Connect to the 'Warwick Guest' wireless network and create a free account. Login details will be sent to your mobile phone.

### Social media

We encourage you to share in the conversation on social media using #GSCD18

Accounts to follow: @WMGSupplyChain @wmgwarwick @JanGodsell

Professor Janet Godsell Operations and Supply Chain Strategy, WMG, University of Warwick

implications of Brexit to different aspects of the supply chain

alternative Brexit scenarios, in a workshop structured around

## Programme

### Tuesday 8th May 2018

The Slate, University of Warwick

09:30	Registration	and	coffee
07.00	Registration	una	conce

#### Setting the scene

- 10:00 Welcome and Chair's address Dr David Bott, Principal Fellow, WMG
- 10:10 Brexit: Opportunities and Challenges for UK Industrial Strategy Mark Turner, Head of Defence and Marine teams, BEIS
- 10:30 Brexit: Implications for Global Supply Chains Jan Godsell, Professor of Operations and Supply Chain Strategy, WMG

#### Perspectives on Brexit - Supply Chain Orchestration and Planning

10:45 **Global Agrochemical Manufacturer with UK based Global Operations Centre** Alastair Rankin, Head of Central Production & Supply Centre of Expertise, Syngenta

#### **Perspectives on Brexit - Procurement**

11:00 **Global Automotive Manufacturer** Reuben Chorley, Global Purchasing Brexit Representative, JLR

#### **Perspectives on Brexit - Manufacturing**

- 11:15 **Global Pharmaceutical Manufacturer** Tim Sherwell, Regional Supply Chain Director, Astra Zeneca
- 11:30 UK Based SME Chris Walker Director, CEO, Diamond Hard Surfaces Ltd

11:45 Coffee

#### **Perspectives on Brexit - Logistics**

- 12:15 **Port Operations** David Leighton, Group Head Corporate Affairs, Associated British Ports
- 12:30 **Logistics Provider** Zsolt Vecsera, Managing Director UK, GEFCO
- 12:45 **Retail Logistics** Daniel Gibson, Corporate Logistics Director, Aldi UK&I

14:00	<b>Legal implications of Brexit</b> Guy Lougher, Head of Brexit Advisory, Pinsent Masons
Brexit	Scenarios
14:30	<ul> <li>Implications for Global Supply Chains</li> <li>Scenario based group work</li> <li>Feedback</li> </ul>
	Guy Lougher, Head of Brexit Advisory, Pinsent Masons Clare Francis, Partner, Pinsent Masons Alistair McVan, Business Development Manager - Brex
15:45	Coffee
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Global	Supply Chain Debate
16:15	Panel question formulation
	Panel question formulation Panel debate Panel members: Mark Turner, Jan Godsell, Tim Sherwe
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16:15 16:30 17:30	Panel question formulation Panel debate Panel members: Mark Turner, Jan Godsell, Tim Sherwe Zsolt Vecsera, Guy Lougher, Darren Atkinson, Alastair F <b>Review and summary</b> Dr David Bott, Principal Fellow, WMG

#### it, Pinsent Masons

ell, Reuben Chorley, David Leighton, Rankin, Chris Walker

# Speakers



#### **Darren Atkinson**

Manager of the Advanced Manufacturing Section, Department of Industry, Innovation and Science (DIIS), Canberra, Australia

After a decade in the private sector with business process service provider Hermes Precisa Pty Ltd (previously Bell and Howell Australia), Mr Atkinson joined DIIS in 2004.

Since that time, he has delivered strategic policy advice on the transition of the manufacturing sector, significantly on transformative sectors such as automotive, biotechnology and pulp and paper. More recently his team has developed the \$100

million Advanced Manufacturing Fund, designed to boost innovation, skills and employment in advanced manufacturing in Australia.

Mr Atkinson has also worked for extended periods in the Australian Parliament, most notably as Senior Adviser to then Minister for Climate Change, Industry and Innovation, the Hon Greg Combet AM MP.

He has a Master of Public Policy degree from the Australian National University in Canberra, and a Bachelor of Arts degree majoring in Political Science from the University of New South Wales in Sydney.

Mr Atkinson is currently undertaking a project to encourage uptake of Industry 4.0 technologies by SME manufacturers, including the identification of lessons from the United Kingdom for Australian businesses and policies.



### **Dr David Bott**

Principal Fellow, WMG

After 26 years with BP, Courtaulds and ICI, spent in both their corporate centres and business units, David began a love affair with start-ups 10 years ago. He was diverted into spending 7 years setting up and directing the Technology Strategy Board (now rebranded as Innovate UK), the UK's innovation agency.

He is a non-executive Chairman of Oxford Biomaterials, and a non-executive Director of Oxford Advanced Surfaces, has been a member of Sheffield University Council and has engaged in a wide variety of activities involving materials, design, sustainability and innovation.



#### **Reuben Chorley**

Global Purchasing Brexit Representative, Jaguar Land Rover

Reuben has worked with JLR for just over 5 years after previously working for another global automotive manufacturer. He is responsible for the Brazil Purchasing Team that sources and buys all localised production parts to support the JLR Itatiaia plant. He is also responsible for Non Production, Purchasing programmes and STA in Brazil.

Reuben previously set up and ran the JLR Trading Division, supplying globally sourced components that cannot be localised to the region to JLR manufacturing plants in India, China and Brazil. The division exports over £1b of components from the UK, Continental EU and US suppliers in 12,000 containers p.a.

#### **Clare Francis**

Partner, Pinsent Masons

Clare is a Commercial Law Partner specialising in business critical projects ranging from contractual joint ventures, business outsourcings to wholesale contract portfolio reviews.

Having worked in-house, Clare has as an excellent appreciation of what drives legal functions and project teams, and is frequently called on to support clients throughout the strategy development and planning phases of a project. Clare has been instrumental in innovating the firm's Brexit Contracting Solutions technology solution, helping clients understand their exposure, assess risk in the supply and chain and future-proof existing arrangements. Clare regularly works with clients putting in place and negotiating high

value long term supply and purchasing arrangements.



**Professor Janet Godsell** 

Professor of Operations and Supply Chain Strategy, WMG

Professor Jan Godsell joined WMG in October 2013 from her prior position of Senior Lecturer at Cranfield University School of Management.

Professor Godsell's career has been split between both industry and academia. She joined the faculty of Cranfield in 2001, following the completion of her Executive MBA there. She also completed her PhD at Cranfield, researching the development of a customer responsive supply chain.

Prior to her return to academia, Professor Godsell developed a successful career within industry, beginning at ICI/Zeneca Pharmaceuticals. Following this, she worked up to senior management level at Dyson, in both Supply Chain and Operations Management functions. At Dyson, she undertook a number of operational and process improvement roles within R&D, customer logistics, purchasing and manufacturing.

Professor Godsell is a Chartered Engineer and Member of the IMechE. She is on the board and scientific committee of EurOMA (European Operations Management Association), the cabinet of the UK roundtable of CSCMP (Council of Supply Chain Management Professionals) and the manufacturing steering committee of the IMechE. She is on the editorial board of three journals, including the International Journal of Operations and Production Management, and she is an advocate for improving the uptake of STEM subjects by school children.

#### **David Leighton**



Group Head, Corporate Affairs, Associated British Ports

David joined ABP in 2005 after working for Rail Freight Group Chairman, The Lord Berkeley OBE. David has had a number of roles at ABP covering a wide range of disciplines including commercial strategy and public affairs. In his current role as Group Head of Corporate Affairs, David has Board-level responsibility for ABP's stakeholder and media engagement, as well as employee and business transformation communications. David has extensive experience of ports policy at both UK and EU levels and is leading

ABP's work on Brexit, engaging with partners across Europe to make sure trade can continue to flow as smoothly as possible.



#### **Guy Lougher**

Partner and Head of Brexit Advisory, Pinsent Masons

Guy heads Pinsent Masons' cross-disciplinary Brexit team, advising clients on the implications of Brexit for their businesses and how best to respond to the challenges and opportunities which Brexit raises.

Guy is also a Partner in the Competition, EU & Trade team, in which capacity he has worked on competition and market investigations by the European Commission and the UK's competition authorities, including attending dawn raids. In this context he has advised clients on fining and leniency procedures and making leniency applications.



#### Alistair McVan

Business Development Manager, Brexit, Pinsent Masons

Alistair leads the client and business development elements of Pinsent Masons' Brexit advisory team, which supports large businesses to understand and manage the risks associated with Brexit. In particular, he has worked with a range of clients and industry organisations to support them to develop their approach to structured scenario planning in response to Brexit. Since June 2016, he has led on Pinsent Masons' Brexit thought-leadership and client engagement initiatives and recently launched the firm's Brexit business readiness report in association with YouGov.



#### Alastair Rankin

Head Central Production and Supply Centre of Expertise, Syngenta

Alastair has spent 14 years working for Syngenta Production and Supply, covering many aspects of Operational/Tactical and Strategic Supply Chain, from Export Operations Management, Supply and Demand Planning to most recently Head of Supply Chain for Europe North (UK/Nordics/BeneLux)

He is currently leading the Production and Supply change portfolio across all business capabilities and also represents Production and Supply within the Syngenta Brexit Taskforce.



### David Rea

Chief Economist, Jaguar Land Rover

David is Chief Economist at JLR, a post he has held for five years. Prior to JLR, David ran the Japan service at Capital Economics, an independent macroeconomic research house, worked at the Central Bank of Sierra Leone on the ODI Fellowship Programme, and spent his formative working years at the Royal Bank of Scotland in their inhouse economics consulting team.

David holds a BSc and MSc in Economics from the University of Warwick, and currently lives in Stratford.

#### **Tim Sherwell**

Regional Supply Director for Europe, AstraZeneca

Tim is an experienced business leader, having worked successfully in the healthcare industry for over 25 years at AstraZeneca.

Tim has worked across a broad range of leadership roles at AstraZeneca within Sales, Marketing and Supply Chain, at both a local level in the UK and in various global roles in the UK and Sweden.

Tim is currently AstraZeneca's Regional Supply Chain Director for Europe, accountable for managing supply and demand across AstraZeneca's full portfolio. Tim is a member of the Global Supply Chain and EMEA regional supply leadership teams and is also the Global Supply Chain sponsor for the Brexit risk and

mitigation programme.

#### **Zsolt Vecsera**

Managing Director, GEFCO

Zsolt Vecsera was appointed Managing Director of GEFCO UK in June 2016 to help grow and expand its operations in the UK transport and logistics arena. Not only does Zsolt have a wealth of logistics industry experience, but he also understands the values and innerworkings of GEFCO, having held the position of Managing Director at GEFCO Hungary, between March 2011 to May 2016. Prior to joining GEFCO Hungary, Zsolt was Managing Director at Raben Logistics. He also spent more than six years at Waberer's Holding plc, as Group Key Account Director.

Along with a high level of expertise and industry experience, Zsolt brings with him significant business acumen, having successfully doubled the revenue and profit of GEFCO Hungary in only five years. His experience over the past 15 years managing large teams in Europe positions him well as he begins to identify further growth opportunities for GEFCO in the UK and beyond.





Chris Walker Director, CEO Diamond Hard Surfaces Ltd

Chris is a dynamic entrepreneur, investor and business leader who started his career in the Avionics industry after graduating in Mechanical Engineering from Cardiff University. He has worked in the High Performance Engineering Sector in Sales, Marketing and Business Management throughout Europe and now specialises in driving early stage technology businesses into profitability. As CEO of Diamond Hard Surfaces Ltd, an SME business

which trades internationally in more than 22 countries, he spent most of his career developing international business. He started the role of Chair of International Trade Policy with the Federation of Small Businesses in 2016 follow the formation of the UK government's Department of International Trade.



Daniel Gibson

Corporate Logistics Director, Aldi UK&I

#### **Organising team**



Kate Bailey



Jan Godsell



Rachael Holman



Vivienne Tsimbili

# Operations and Supply Chain Strategy at WMG

#### Research

We adopt a practical, problem-centred approach to our supply chain and operations research, using supply chain strategy as a lever for business transformation. Working with industry partners, we bring academic rigour to the resolution of complex business and organisational problems.

The diversity of our partners means we have impact across sectors including agrochemicals, automotive, defence, consumer-packaged goods, retail, and pharmaceuticals. Current research areas include the circular economy, customer responsive supply chains, right-shoring, data driven decision making, and offsets and economic engagement.

Our Supply Chains in Practice (SCIP) industrial collaborator forum also engages across sectors and disciplines to embed and develop customer responsive supply chain theory into practical solutions, with demonstrated returns. The forum is a select group of forward thinking companies working together to turn rhetoric into reality. Members each bring a different perspective and skill set, from end-user supply chain organisations, to supply re-design and supply chain analytics consultants, and organisations from the legal and HR sectors, to academic researchers.

#### Education

To compete on the global stage, companies and organisations need staff with the right mix of applied skills and latest thinking to meet challenges head on. Our cutting edge research, and the industrial expertise of our teaching staff, helps to inform our postgraduate education, including both full and part-time MSc programmes.

Our Supply Professionalism Programme has also become the professional education platform for supply managers at AstraZeneca, Fuji DB, PZ Cussons, GSK and Syngenta.

We also support PhD and EngD candidates within our expert research teams.

#### **Events**

'Capabilities to Succeed in the Digital Age' 11 June 2018, 6pm, WMG

Join us for our next networking event where speakers from ADS will discuss digitisation and the opportunities and challenges for the Aerospace Industry.

This is an open event organised as part of our Supply Chains in Practice (SCIP) network.

For more information:

- warwick.ac.uk/wmgresearch/SCIP
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### WMG

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