

**The Annual Conference and AGMs of the
University of Warwick
Local Authorities Research Consortium and
Health Service Partnership (UWHSP)**

Partnerships - Where Does The Buck Stop?

Exploring the governance and accountability dilemmas of local authorities and health service organisations working in partnership with each other, and other public, private and voluntary sector bodies.

**Monday 23rd and Tuesday 24th January 2006
Scarman House Conference Centre
University of Warwick**

Partnership in Practice:

This year's annual conferences of the University of Warwick Local Authorities Research Consortium and Health Service Partnership will share the same common theme and have a number of joint sessions, while maintaining their individuality as valued occasions for networking amongst colleagues and friends.

Both conferences will run from Monday morning 23 January until mid afternoon on Tuesday 24 January. There will be several shared sessions and small groups to allow joint issues to be discussed. Separate AGMs will be held on Monday at 5pm followed by a meeting forum, drinks and the conference dinner.

The Conference Theme:

Partnership working between the public, private and voluntary sectors is increasingly integral to the day-to-day working of local authorities, local health organisations and other local public service agencies, yet it is not clear that the governance and accountability issues have been fully worked out or thought through.

There is potential for great confusion, contradiction and conflict in accountabilities. Traditionally, local authorities have provided local accountability through the elected democratic system and now forms of local or "horizontal" accountability for other agencies are emerging through Local Area Agreements and other forms of "new localism". The National Health Service is undergoing further massive re-organisation, with the introduction of new, more active roles for patients, the public and the private sector. This creates many tensions, in both local government and the health service, in terms of challenging vertical, hierarchical accountabilities, in terms of the relationship between national, regional and local imperatives, and in terms of the relationships between the public, private, voluntary and informal community sectors.

The complex web of partnership arrangements in a locality is not easily understood by the general public, by the customers of services, nor even by those who work in it and govern it!

- When something goes wrong, where does the buck stop?
- How should the principles of good governance be applied to partnerships between the public, private, voluntary and informal community sectors?
- How do elected councillors, attempting to provide community leadership, influence and hold to account service delivery partnerships?
- What principles should guide local authorities in nominating their representatives on governing bodies or boards of partnerships?
- How can the governance of Foundation Hospital Trusts reflect the wide range of stakeholder interests and accountabilities?
- What examples of innovation and good practice can we point to and learn from? How do we also learn from mistakes and failures?
- How are they tackling these issues in other countries?
- How, in particular, can local authorities and the health sector work together to address these issues and improve their joint working at the local level?

The conference, over its two days, will be aim to throw light on and address some of these questions. The Local Authorities Consortium has established a new Research Group on the Governance and Accountability of Partnerships. The Health Partnership has highlighted Governance and Accountability as among its core themes for research and development work. The conference will help both bodies to decide the issues and priorities on which to focus its research and provides a unique opportunity to explore these issues.

Confirmed and invited guest speakers include:

Prof. John Benington, IGPM, WBS

Mark Britnell, Chief Executive, University Hospital Birmingham NHS Foundation Trust

Stephen Bubb, Chief Executive, Association of Chief Executives of Voluntary Organisations

Liam Byrne, Labour MP for Birmingham, Hodge Hill Parliamentary Under-Secretary, Department of Health

Prof. David Cox, UCE and Chair of South Birmingham PCT

Prof. Colin Crouch, Chairman, IGPM, WBS

Prof. Bernard Crump, Chief Executive, NHS Institute for Innovation and Improvement

Howard Davis, Research Manager, LGC

Prof. Mike Geddes, Professorial Fellow, LGC

Councillor Hazel Harding, Leader, Lancashire County Council

Liam Hughes, Chief Executive, East Leeds PCT

Penny Humphris, Programme Director, University of Warwick Health Service Partnership

Councillor Roger Lawrence, Leader, Wolverhampton City Council

Prof. Patrick Le Gales, Sciences Po Paris

Councillor Richard Leese, Leader, Manchester City Council and President of EUROCITIES

Prof. John Mawson, Director, Local Government Centre

Robert Naylor, Chief Executive, University College London Hospitals NHS Foundation Trust

Iain Roxburgh, Director, Warwick University Local Authorities Research Consortium

John Sinnott, Chief Executive, Leicestershire County Council

Prof. Chris Skelcher, Inlogov, University of Birmingham

Sue Slipman OBE, Director, Foundation Trust Network

Bryan Stoten, Chairman, University Hospitals Coventry and Warwickshire NHS Trust

John Tizard, Director of Policy Development, Capita, and Interim CBI Director for Public Services

Dr Jonathan Titter, Research Director, University of Warwick Health Service Partnership

Sarah Webb, Policy Officer, Institute of Housing

and elected members and officers from Consortium authorities
and members from Health Partnership organisations

Who should attend?

Member Organisations and Guests

Warwick Universities Local Authorities Research Consortium and Health Service Partnership have always welcomed guest organisations to its annual conference and this year the invitation is being more widely extended to all interested councils and health service bodies to send representatives. The programme is designed to ensure that attendance on either day is of value by itself, but the maximum benefit will come from developing thinking and relationships by staying for the two days.

From either sector:

Leaders and elected Mayors

Other elected members

Chairs of Trusts

Chief Executives

Executive Directors

Non-executive Directors

Heads of Service

Senior Managers

Policy Officers

Service Commissioners

Also:

Private sector organisations working with local authorities

Voluntary and community sector agencies working with local authorities

Government Advisors

Think Tanks

Trade Unions

Unable to attend?

Conference papers will be available after the conference for £95. This will include: available speakers' papers and biographies as well as information about the Consortium and the Health Service Partnership.



Warwick University
Local Authorities
Research Consortium

THE UNIVERSITY OF
WARWICK
Health Service
PARTNERSHIP

Partnerships – Where Does the Buck Stop?

***Exploring the governance and accountability dilemmas of
local authorities and health service organisations
working in partnership with each other and
with other public, private and voluntary sector bodies***

ANNUAL CONFERENCE & AGMs 23-24 JANUARY 2006

**University of Warwick
Local Authorities Research Consortium
and
Health Service Partnership**

PROGRAMME

Scarman House Conference Centre
University of Warwick
Coventry



Institute of Governance
& Public Management
(IGPM)

Local Authorities Research Consortium

**University of Warwick
Health Service Partnership**

Sunday 22nd January 2006

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| 7.00 for 7.30pm | Optional informal dinner for early arrivals – Bed & Breakfast at Scarman House |
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Monday 23rd January 2006

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| 9.00am | Registration |
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| 10.00am | <p>Welcome & Introduction to the Conference Theme</p> <p><u>Chair:</u> Cllr Roger Lawrence, Leader, Wolverhampton City Council, Chair of the Consortium</p> <p><u>Speakers:</u> Prof. John Mawson and Iain Roxburgh</p> |
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| 10.00am | <p>Welcome & Introduction to the Conference Theme</p> <p><u>Chair:</u> Bryan Stoten, Chairman, UHCW NHS Trust and Chair of the Health Partnership</p> <p><u>Speaker:</u> Prof John Benington IGPM, WBS</p> |
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| 10.15am | <p>Session L1.1</p> <p>Governing Partnerships – Identifying the problems</p> <p><u>Chair:</u> Cllr Roger Lawrence, Leader, Wolverhampton City Council</p> <p><u>Speakers:</u> Prof Chris Skelcher, University of Birmingham and Cllr Hazel Harding, Leader, Lancashire County Council</p> |
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| 10.15am | <p>Session H1.1</p> <p>Governing Partnerships – Identifying the Challenges from the Point of View of the Health Service</p> <p><u>Chair:</u> Bryan Stoten</p> <p><u>Speakers:</u> Prof Bernard Crump, Chief Executive, NHSI and Sue Slipman OBE, Director, Foundation Trust Network (TBC)</p> |
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| 11.15am | Break |
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Monday 23rd January 2006

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| 11.45am | Session L1.2 Partnerships and Place – European Comparisons <u>Chair & Speaker:</u> Cllr Richard Leese, Leader, Manchester City Council and President of EUROCITIES <u>Other Speakers:</u> Patrick Le Gales, Sciences Po Paris and Prof Mike Geddes, Professorial Fellow, LGC | 11.45am | Session H1.2 Partnerships and Health – Cross-national Comparisons (title subject to change) <u>Speakers:</u> Professor Helen Bevan, Director of Service Transformation, NHSI and and Dr Jonathan Titter, Research Director, UWHSP |
| 12.45pm | Lunch | | |
| 1.45pm | JOINT SESSION LH1.3 Mapping & Managing Complex Webs of Accountability – Managing accountability to stakeholders, users, neighbourhoods, communities and workforce? <u>Speakers:</u> Stephen Bubb, Chief Executive, Association of Chief Executives of Voluntary Organisations Robert Naylor, Chief Executive, University College London Hospitals NHS Foundation Trust | | |
| 2.45pm | Break | | |
| 3.15pm | JOINT SESSION LH 1.4 Working Across Institutional Boundaries – children’s and adult’s services <u>Chair:</u> Prof David Cox, Chair, South Birmingham PCT <u>Speakers:</u> John Sinnott, Chief Executive, Leicestershire County Council Liam Hughes, Chief Executive, East Leeds PCT | | |
| 4.45pm | Break | | |
| 5.00pm | Local Authorities Consortium – Annual General Meeting | 5.00pm | University of Warwick Health Service Partnership – Annual General Meeting |

Monday 23rd January 2006

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| 6.45pm | A Drinks Reception With A Difference! A forum for informal cross-sector small group discussions organised around the conference themes. This session will maximise opportunities for meeting, networking and buzz –group discussion - facilitated by the finest wines. |
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| 8.00pm | Joint Annual Dinner <u>After Dinner Speaker</u> : Liam Byrne, Labour MP for Birmingham, Hodge Hill Parliamentary Under-Secretary, Department of Health (TBC) |
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Tuesday 24th January 2006

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| 8.30am | Registration |
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| 9.00am | JOINT SESSION LH2.1 New Patterns of Governance and Accountability in Health and Housing – foundation hospitals and ALMOs <u>Speakers:</u> Sarah Webb, Policy Officer, Institute of Housing Mark Britnell, Chief Executive, University Hospital Birmingham NHS Foundation Trust |
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| 10.00am | Small Group Work – Governance and Accountability Dilemmas (Coffee in break-out rooms) Facilitated cross-sector small group discussions – what are the 3 big issues with regard to governance and accountability and partnership working? |
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| 10:45am | Plenary; Discussion and Response to the big issues identified by small groups |
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| 11.15am | JOINT SESSION LH2.2 Public/Private Service Delivery Partnerships – accountable to electors, customers and shareholders? <u>Speakers:</u> John Tizard, Director of Policy Development, CAPITA Bryan Stoten, Chairman, University Hospitals Coventry & Warwickshire Prof Colin Crouch, Chair, IGPM |
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| 12.30pm | Lunch |
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Tuesday 24th January 2006

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| 1.30pm | Session L2.3 What does this mean for the Consortium's Research Programme? First thoughts by; Howard Davis, Research Manager, LGC Facilitated Discussion led by; Prof Colin Crouch, Chair, IGPM | 1.30pm | Session H2.3 What does this mean for the Partnership's Research and Development Programme? First thoughts by; Penny Humphris, Programme Director, UWHSP Dr Jonathan Titter, Research Director, UWHSP Facilitated Discussion led by; Prof John Benington, IGPM. |
| 2.30pm | Summary and Concluding Remarks by the Chair, Cllr Roger Lawrence | 2.30pm | Summary and Concluding Remarks by the Chair, Bryan Stoten |
| 3.00pm | Tea and Depart | | |