	UNIVERSITY	OF WARW	ICK	
	ACADEMIC RESOU	RCING COI	MMITTEE	
	OPEN MINUTES OF THE MEETING HE	LD ON WE	DNESDAY 23 MARCH 2022	
Present	Professor Chris Ennew	CE	Provost (Chair)	
	Professor Lorenzo Frigerio	LF	Chair of the Faculty of Science, Engineering	
	Drefesser Duth Heuriten	DU	and Medicine/Vice-Provost	
	Professor Ruth Hewston	RH	Faculty Representative for the Faculty of Social Sciences	
	Professor Chris Hughes	СН	Pro-Vice-Chancellor (Education)	
	Professor Caroline Meyer	CM	Pro-Vice-Chancellor (Research)	
	Professor Mike Shipman	MS	Pro-Vice-Chancellor (International)	
	Professor Yulia Timofeeva	YT	Faculty representative for the Faculty of	
			Science, Engineering and Medicine	
	Professor Gwen Van der Velden	GVdV	Deputy Pro-Vice-Chancellor (Education)	
	Professor Nick Vaughan-Williams	NV-W	Chair of the Faculty of Social Sciences/Vice-	
• • •			Provost	
Attending	Kathryn Balanescu (for items 040 and 041)	КВ	Head of Finance Projects, Finance	
	Jackie Clarke (for item 045)	JC	Director of Administration, Faculty of Social Sciences	
	Ruth Cooper (for item 045)	RC	Director of Administration, Faculty of Science Engineering & Medicine	
	Catherine Gordon (for item 045)	CG	Senior Administrator, WMG	
	Jane Hodge (for item 045)	JHo	Chief Operating Officer, WMS	
	Dr Liz Hough (for item 038)	LH	Head of Admissions Services	
	James Hutchinson	JHu	Head of Finance, Departmental Services Team (ARC)	
	Jon Inegbedion (for item 039)	JI	Head of Student Recruitment	
	Brian Karanja	BK	Senior Data Analyst (IT Services)	
	Sam McClenaghan	SM	Deputy Finance Director, Departmental Services	
	Graham Partridge	GP	HR Manager	
	Jo Richards (for item 038)	JR	Market Research & Insight Manager	
	Diana Stonefield (for item 045)	DS	Director of Administration, Faculty of Arts	
	Dr Chris Twine	СТ	Academic Registrar (Secretary)	
	Professor Meera Unnikrishnan	MU	Associate Professor (WMS)	
	Carol Walker	CaW	Assistant Registrar (SP&A Group)	
	Claire Wightman	CIW	Administrative Officer (SP&A Group) (Assistant Secretary)	
Protected it	ems are denoted by a * in the minutes.			
	e items are noted as 'Exempt information not in	<i>icluded'</i> as t	hey contain information that is restricted to	
Members ar	nd Attendees of the Academic Resourcing Com	mittee.		
Ref		Item		
032 Aj	Apologies for absence and welcome			
•	Apologies were received from Sudhesh Kuma	ar, Rachel N	loseley and Penny Roberts.	
•	Welcome to Meera Unnikrishnan, Associate part of the Academic Shadowing Scheme.	Professor in	WMS, who was shadowing Rachel Moseley as	
•	Welcome to Brian Karanja, Senior Data Analy understanding of the role and responsibilitie		vices, who was attending to further his	
•	Welcome to Graham Partridge who was atte		half of Lesley Houfe.	

033	Declarations of Interest			
	No new declarations were made.			
034	Minutes of last meeting on 14 October 2022			
-	The minutes of the meeting held on 14 October 2022 were received and approved.			
035	Matters arising from last meeting on 14 October 2022			
	There were no matters arising from the meeting that were not covered on the agenda.			
Chair's Update				
036	*Chair's Actions			
	Exempt information not included.			
037	*Chair's Business			
	The Committee received and noted an update from the Chair. Exempt information not included.			
	(a) Appointment of new V-P/CoF for Arts			
	Congratulations to Rachel Moseley, in her absence, who would replace Penny Roberts in this role from			
	September 2022, noting that ARC would need to appoint a new FoA Faculty Representative to ARC for the 2022-23 academic year.			
	(b) Appointment of Dr Catherine Cochrane, Director of Research & Impact Services, as Director of Research Strategy & Services at the University of Birmingham from May 2022			
	The Chair expressed the Committee's congratulations to Catherine, in her absence today, and its thanks for			
	her contribution to research services at the University of Warwick.			
	(c) Format of full ARC meetings			
	• ARC full meetings for the rest of the 2021-22 academic year would be online.			
	• The format for the next academic year would be considered and may comprise a mixture of on and			
	offline meetings, depending on the amount and type of business on the agenda.			
Student Recruitment				
038	*Market Share and Admissions Current Cycle Update			
	The Committee received the reports (038a-ARC230322 and 038b-ARC230322 {protected}).			
	Exempt information not included.			
039	*UK Student Recruitment in 2022			
	The Committee received the report (039-ARC230322 {protected}).			
	Exempt information not included.			
040	*Refreshing the University Strategy – Revisiting and Refining Size and Shape			
	The Committee received the report (040-ARC230322 {protected}).			
	Exempt information not included.			
041	*STEM Grand Challenge: RIBA Stage 2			
	The Committee received the report (041-ARC230322 {protected}).			
	Exempt information not included.			
	Finance & Resources			
042	*Optional Over-Catting			
	The Committee received the report (042-ARC230322 {protected}).			
	Exempt information not included.			
043	*Capital/Academic Equipment Fund report			
	The Committee received the report (043-ARC230322 {protected}).			
	Exempt information not included.			

044	*Facilitating Interdisciplinarity					
	The Committee received the report (044-ARC230322 {protected}).					
	Exempt information not included.					
045	*Faculty-Level and WBS, WMG and WMS Risk Registers					
	The Committee received the report (045-ARC230322 {protected}).					
	Exempt information not included.					
	Items below this line were for receipt and/or approval, without discussion					
Theme Heading						
046	Departmental Strategy Development update					
	The Committee received and noted the report (046-ARC230322 {protected}).					
047	Financial performance of academic departments: Quarter 2 2021/22 highlights.					
	The Committee received and noted the report (047-ARC230322 {protected}).					
048	Annual turnover report for University of Warwick - rolling 12 Months					
	The Committee received and noted the report (048-ARC230322 {protected}).					
049	Minutes of ARC Executive meetings on 11 October, 8 November and 13 December 2021 and 10 January, 7					
	February and 7 March 2022					
	The Committee received and noted the report (049-ARC230322 {protected}).					
050	Minutes of Student Recruitment Steering Group (SRSG) meetings on 20 September, 18 October and 29					
	November 2021 and 17 January 2022					
	The Committee received and noted the report (050-ARC230322 {protected}).					
051	Minutes of Fees Working Group meetings on 5 October 2021 and 31 January 2022.					
	The Committee received and noted the report (051-ARC230322 {protected}).					
052	Centre for Teacher Education (CTE) Final Strategy Document					
	The Committee received and noted the report (052-ARC230322 {protected}).					
053	School of Modern Languages & Cultures (SMLC) Final Strategy Document					
	The Committee received and noted the report (053-ARC230322 {protected}).					
054	Classics & Ancient History Final Strategy Document					
	The Committee received and noted the report (054-ARC230322 {protected}).					
Other						
055	Any other business					
	There was no other business.					
	Next meeting: Thursday 12 May 2022, from 2.00pm – 4.00pm, on MS Teams					