

# UNIVERSITY OF WARWICK

## Strategy Committee

Minutes of the meeting of the Strategy Committee held on 18 November 2004

- Present: Vice-Chancellor (in the Chair), Professor L Bridges, Professor A Caesar, Professor R G Dyson, Professor A Easton, Mr C Foy, Professor J Jones, Mr J P Leighfield, Professor M Luntley, Dr I Nussey, Professor H Thomas, Professor M Whitby.
- Apologies: Ms V Gooding, Ms S J Hobson, Professor I Lauder, Mr S Lucas, Professor S B Palmer, Mr B Woods-Scawen.
- In Attendance: Academic Registrar, Director of Student and Academic Affairs, Estates Director, Finance Director, Director of Personnel, Finance Director, Registrar, University Secretary.

### 1/04-05 Minutes

RESOLVED:

That the minutes of the meeting held on 24 June 2004 be approved.

### 2/04-05 Terms of Reference and Membership

REPORTED:

- (a) That the terms of reference of the Committee were as follows:
- (i) To consider the inter-related questions of academic, financial and physical planning in order to advise the Senate and the Council on strategic issues for decision by the University and to make recommendations to the Senate and the Council or committees thereof on particular matters of formal development.
  - (ii) To direct and implement the University's capital planning and development strategy and recommend to the Senate, the Finance and General Purposes Committee and the Council the release of funding to support capital projects as part of the annual financial planning round.
- (b) That the membership of the Committee was as set out in paper (JCSSC.1/04-05, attached).

### 3/04-05 External Developments

CONSIDERED:

A range of summary reports and papers pertaining to significant developments having an impact on the HE sector and the University's activities over the next ten year period, including those listed below, together with an oral report from the Vice-Chancellor (JCSSC.2/04-05):

- (a) Introduction of Variable Fees 2006
- (b) Degree Classification and Measuring Student Success
- (c) Office of Fair Access (OFFA)
- (d) Review of 14-19 Education
- (e) Post Qualifications Admissions System
- (f) University Profile and Reputation
- (g) Science and Research Investment Fund (Round 3)
- (h) Research Assessment Exercise 2008
- (i) Full Economic Costing of Research

REPORTED:

(by the Vice-Chancellor)

That discussion and debate at the meeting on the range of issues incorporated in the papers was intended to provide contextual and background information on the current HE environment with the objective of ensuring that members were well informed on the significant issues facing the University prior to commencement of the University's Corporate and Financial Planning process for 2004/05.

RESOLVED:

That Professor Whitby take forward debate on the University's behalf within and without the University on the proposed abolition of the UK honours degree classification system.

4/04-05 Student Recruitment October 2004

RECEIVED:

A report on student undergraduate and postgraduate recruitment for October 2004 and its impact on the University Financial Plan together with an outline of the steps being taken to improve the arrangements for future student number planning (JCSSC.3/04-05).

REPORTED (by the Vice-Chancellor):

That the current projected shortfall in income against plan was £1.2m, against which the University was holding an income safety factor of £1.9m, and that a further £950k reduction in expenditure associated with student recruitment was anticipated.

5/04-05 University Development Plan

CONSIDERED:

A copy of the draft University Estate Development Plan together with an oral report from the Interim Director of Estates and the Development Plan Architect (JCSSC.4/04-05).

REPORTED:

That the draft Estate Development Plan would be considered by the Building Committee at its meeting scheduled for the afternoon of 18 November and the final draft of the Plan submitted, in due course, to the University Council following wider dissemination and discussion within the University.

RESOLVED:

- (a) That the broad proposals and strategic objectives contained within the Draft University Estate Development Plan be endorsed and supported.
- (b) That the points and concerns raised in discussion at the meeting relating to the University transport policy, in particular the impact of a continued increase in traffic flow on the Gibbet Hill Road, be referred to the Building Committee.

6/04-05 Faculty Advisory Boards

RECEIVED:

A copy of the membership and terms of reference of the Faculty Advisory Boards of Arts, Medicine, Science and Social Studies and the Advisory Board of Warwick HRI (JCSSC.5/04-05).

REPORTED:

- (a) That the Vice-Chancellor has taken action to approve the membership and terms of reference of the Advisory Board for the Centre for Lifelong Learning as set out in paper JCSSC.6/04-05 (attached).
- (b) That the Advisory Boards were expected to submit their Annual Reports to the Committee during the Spring Term.

7/04-05 Date of Next Meeting

REPORTED:

That the next meeting of the Committee would be held on Thursday 24 February at 10.00am.